

**DEPARTMENT OF MANAGEMENT
SCHOOL OF MANAGEMENT & BUSINESS STUDIES
JAMIA HAMDARD**

Even Semester Examination (Online) June 2021

MBA [Semester IV]

Paper Name: Mergers and Acquisitions

MM: 75

Paper Code: MBA-GE-FM-11

Time: 03 Hours

Email Id of the Examiner: ayishashaikh@jamiahamdard.ac.in

Email Id of the Assistant Superintendent of Exams: mba4june2021@gmail.com

Email Id of Dean: deanmanagement@jamiahamdard.ac.in

Note:

- Students have to submit the **Scanned hand written solutions** to the Examiner, Assistant Superintendent of Examination and Dean on the email ids as mentioned above.
- Students shall use **ruled white paper & blue ink** to write the solution. Each page must have a **serial number and the signature** of the student.
- An additional $\frac{1}{2}$ an hour will be given to the examinees to scan the answer sheets, convert it into single PDF and upload it on the id's given on the question papers.
- If any two copies are found to be similar then both the copies shall be cancelled. Such students will be considered/ tried for unfair means.
- The attached PDF shall be named as follows –
Full Name-Enrollment Number-Course-Semester-Subject Abbreviation (Example: Rabia Shaheen-2017-334-032-MBA-IV-QTM) and students shall also mention the same in subject line of the email & his/her answer copy also.
- Answer All Questions, each carry equal marks.

Q1: From the following conglomerates please specify the different types of corporate restructuring (expansion, divestment and other techniques) techniques adopted by any one of the following companies to enhance their value

- i) TATA Group
- ii) Reliance Group
- iii) Aditya Birla Group

Q2: Explain Hubris theory, Undervaluation theory and tax effects theory of mergers and acquisitions with the help of relevant examples.

Q3: Explain briefly the synergies created by the takeover of Big Bazaar by Reliance Group?

Q4: Most of the acquisitions done by the Reliance Group in the past few years have been completely financed by cash. Comment on the advantages and disadvantages dealt with by both the companies involved in the deal.

Q.5: Explain how poor due diligence by an acquirer can lead to failed mergers by quoting relevant examples.